



# Fruit & vegetable sector – CMO and competition – Qualified success of POs

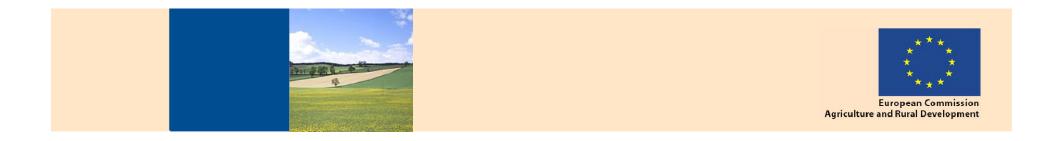
Tomás GARCÍA-AZCÁRATE

Olive oil & horticultural products DG Agriculture and Rural Development - European Commission



## **Outline**

- 1. Imbalance in the food chain
- 2. Evolution of the F&V CMO main relevant points
- 3. Competition rules
- 4. Qualified success of POs main reasons
- 5. Conclusions



## **1. IMBALANCE IN THE FOOD CHAIN**





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## 1.1 Before 1996 reform

#### Imbalance in the food chain

Increasing concentration of retail sector

Increasing share of large retailers in fruit and vegetable sales

Inefficient Producer Organisations (POs)

POs set up mainly to manage withdrawals and to capture related EU support

>Public support rewarded poor market performance

>Some producers specialised in "products for withdrawal"





## **1.2 1996 CMO reform (I)**

#### Producer organisations

Grouping of supply needed to reinforce position of producers on the market and so rebalance the food chain

Set up to improve market orientation, product quality and environmental management

➢ Big reduction of EU support for withdrawals but kept for some products (tomatoes, apples, peaches ...)

Withdrawals of other products (strawberries, broccoli...) possible but without EU compensation







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## **1.2 1996 CMO reform (II)**

Operational Programmes (OPs)

Established to strengthen the competitiveness of POs

Co-financed 50-50 by EU and producers

EU contribution capped at 4.1% of the PO's Value of Marketed Production (VMP)

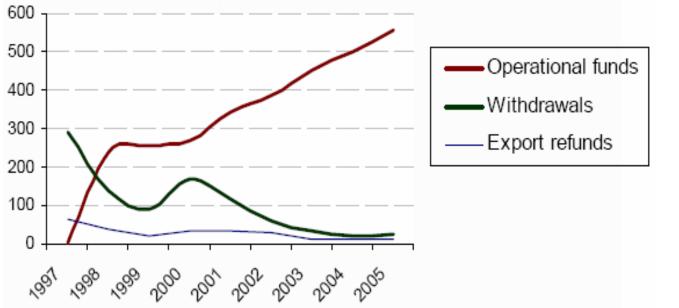
Withdrawals of "other products" could be financed (marginal)





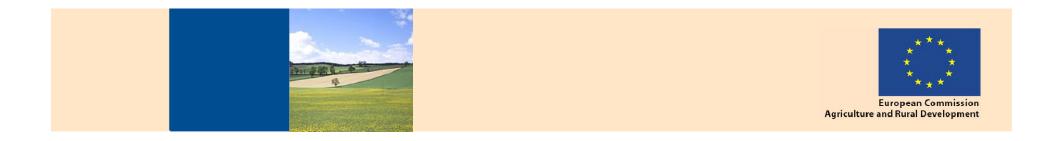
#### **1.3 Change in structure of EU budget**

#### From market intervention to market oriented support (€ million)



Withdrawals compensation & budget reduced

Budget for
Operational
Programmes
increased



## 2. EVOLUTION OF THE F&V CMO







## 2.1 F&V CMO reform of 2000 (Council) - first step towards simplification

➢A single ceiling for EU aid granted to Producer Organisations: 4.1% of their VMP

Aid granted to POs delivering fresh products to processors - instead of to industry, which had to respect a minimum price

Improvement and simplification of export refunds for fresh fruit and vegetables

> Possibility for holdings to use a tendering procedure







## 2.2 F&V CMO improvement of 2003 (Commission) - second step towards simplification (1)

Clearer rules for trans-national POs

- Increased support for free distribution of withdrawn products instead of destruction
- Increased support for commercial collaboration between POs
- First reinforcement of Associations of POs







## 2.2 F&V CMO improvement of 2003 (Commission) - second step towards simplification (2)

Simplification of management of OPs and funds

Fixed list of eligible costs

Possible to use flat rates for specific costs personnel, administrative and environmental

Possible to use PO's own funds to set up operational funds





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### 2.3 F&V CMO reform of 2007 (1)

#### Main aims

- Improve market orientation and PO attractiveness
- Improve POs' competitiveness in order to rebalance the food chain
- Simplify support scheme and introduce greater flexibility
- >Improve environmental commitments
- Reduce fluctuations in F&V producers' income
- Increase consumption of F&V in the EU







## 2.3 F&V CMO reform of 2007 (2)

#### Main features

Crisis management carried out in the framework of OPs by POs and Associations of POs:

•withdrawals to be co-financed; drastic reduction of EU support

•100% EU support for free distribution

•new measures: green harvesting, non-harvesting, harvest insurance, promotion & communication, training

•possibility of increasing EU support up to 4.6% of VMP

•capped at one-third of the Operational Programme





## 2.3 F&V CMO reform of 2007 (2)

#### Main features

>Introduction of a School Fruit Scheme

Stronger, compulsory environmental requirements:

•two environmental actions, or

•at least 10% of total Operational Programme expenditure

Indicators to evaluate the effectiveness of Operational Programmes





## 3. COMPETITION RULES





#### **3.1 Exemption from competition rules**

- Anti-trust rules do not apply to agreements, decisions and concerted practices of recognised inter-branch organisations *if*:
  - they have been notified to the Commission
  - the Commission finds that they are compatible with Community rules





#### **3.2 Extension of rules – POs and APOs (I)**

At the request of a PO, Member States can make certain rules binding on established producers, not belonging to the PO, in an economic area *if :* 

➢ the PO is considered to be representative of production and producers of a specific product in an "economic area"

"economic area" means a geographical zone made up of adjoining or neighbouring production regions in which production and marketing conditions are homogeneous





## Extension of rules – POs and APOs (II)

Rules related to:

- Production reporting
- Production
- Marketing
- Protection of the environment
- Promotion and communication





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## 3.3 Associations of POs (I)

- No dominant position on a given market unless this is necessary in pursuance of the objectives of Article 33 of the Treaty
- APOs can carry any of the activities of a PO: promotion, marketing, crisis prevention and management...
- Price fixing not allowed





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## 3.3 Associations of POs (II)

- Permitted activities include:
  - Exchange of market information between members if related to the APO's objectives
  - Common management of supply: harvest planning, calendar, common decision on withdrawals, minimal quality requirements to avoid excess supply





#### **3.4** Extension of rules – Inter-branch organisations (I)

At the request of an inter-branch organisation Member States can, for a limited period, make their agreements, decisions or concerted practices binding on other operators in the region who do not belong to the organisation *if*:

> the inter-branch organisation operating in a specific region or regions of a Member State is considered to be representative of the production, trade or processing of a given product



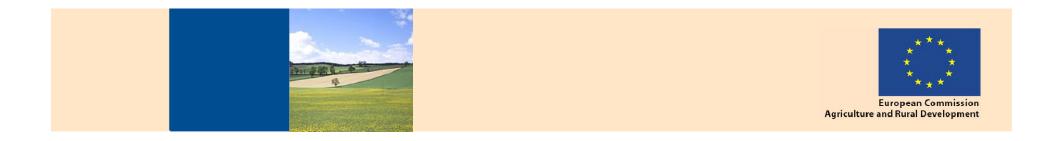




## **3.4** Extension of rules – Inter-branch organisations (II)

#### Rules related to:

- Production and market reporting
- Stricter production rules
- Drawing up standard contracts and rules on marketing
- Rules on protection of the environment
- Promotion and communication
- Protection of organic farming as well as quality labels



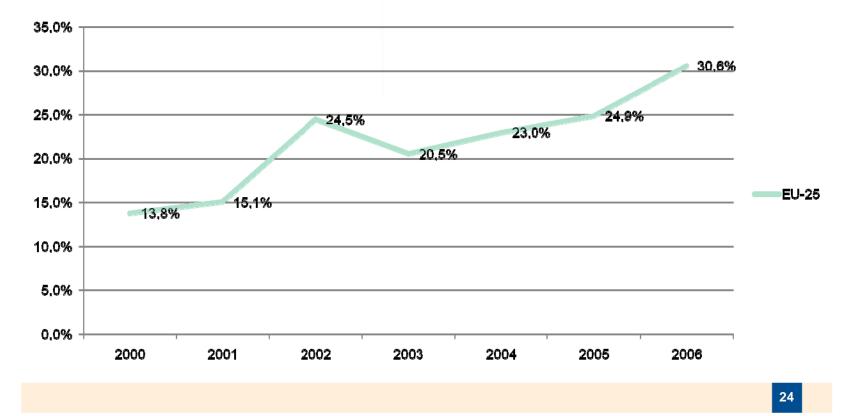
## 4. QUALIFIED SUCCESS OF POs





### 4.1 Evolution of POs' share in EU-25 production

# Slow increase in the organisation rate - still far from the 60% expected for 2013







### 4.2 Qualified success at the macro-level...

#### Large number and limited size

>1501 POs with average VMP of €7 mio at EU-25 level

 Organisation rate varies greatly between Member States

High rates for Member States with tradition of cooperation and pre-existing structures; very low rates in new Member States

Lack of flexibility of the framework

Heavy bureaucracy for POs





#### 4.3 Main reasons for slow evolution

Possibility of direct sales to the market

Individual strategies

Limits of EU legislation

➢Co-financing of operational programmes: 50% Community assistance, 50% financial contributions by PO members

Community financial assistance capped at 4.1% (4.6%) of the value of the marketed production

CMO with very high requirements

Minimum conditions to become a PO, environmental framework...



# 5. CONCLUSIONS

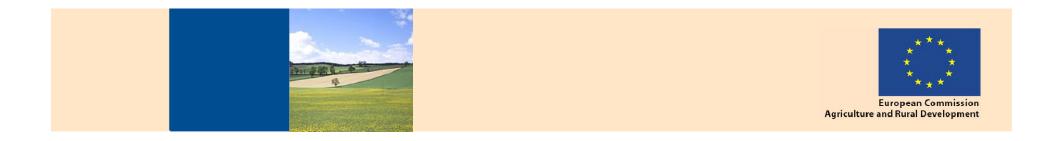






#### **Rebalancing power in the Food Chain**

- Promote the organisation of farmers in order to increase their market position and bargaining power
- Promote measures to prevent trading abuses
- Promote vertical integration: certification, methods of differentiation, product innovation, market transparency across the supply chain...
- Guarantee necessary adjustments to the legal framework



# Thank you for your attention